



Governance – Risk - Compliance

White Paper (Sources: SAP, AMR Research)

In nowadays challenges enforced by globalization, competitive markets and more awareness to risks due to certain unfortunate recent events make you the king in your industry once you have a grip on them. Most companies face all three areas already in a way, most companies do not have an integrated approach, thus loose a lot of time and resources by not having an integrated solution. Before given an opinion on solutions and approaches, what do the terms mean?

Governance: Manages the directives a company wants to follow on strategic level; rules and procedures that govern an organization.

Risk (Management) Assesses the areas an organization is exposed to (losses) and the that impact of such

Compliance All activities to mitigate risks on a tactical level

Business Intelligence vendors give you a view on your key-to-success-drivers with the balanced scorecard methodology; creating visibility on data for the main four areas: Technology, Human Resources, Financials, Customers. Developed several years ago the methodology has not changed, the urge for analyzing these areas has: Regulatory such as the Sarbanes-Oxley Act in the U.S., Tabaksblad in the Netherlands, Food and Drug Administration in the U.S. or Basel II pillars for the Financial sector are just some regulatory that oblige large scale organizations to take a serious look at their areas. GRC is doing basically the same on a more abstract level: Processes and procedures and their awareness across the organization, (manual) risk assessment and the activities to mitigate risk. Automated or manually.

You want to stay in (safe and sound) business? There is no way around looking at GRC as an added value.

The Solution? Today's corporation have fragmented GRC activities in place, costing a fortune. AMR Research reports that compliance spending will reaches \$27.3 billion in 2006. And approximately two-thirds of the cost is in people"



**Integrated
solution**

Risk Management Solutions.

Plenty of them are out there because they are the most evitable. Any risk you run can not mitigated can result in serious losses.

Governance and Compliance.

Resulting from a trend in business process management and born on the hype of regulatory plenty of governance and compliance solutions are out there.

All the large ERP providers offer it either developed by themselves or by acquisition of a (point) solution provider: The ultimate GRC tool that allows to store processes, procedures, link them to their existing risks, put controls in place and manually test. Combining several products, self developed in the history or acquired and given the look-and-feel, they all do not have the GRC focus from the start.

And here you go! Trapped again and tight up to the present instead of investing future safe and in a tool that fits also all your subsidiaries. The ideal large global organization that has only one Information system might exist, but it might not be yours.

You name the ERP and they have the GRC product. For their and only their core technology and system.

The space gets thin with all-in-one solution packages that have kick start content (frameworks like COSO, CobiT, Basel II et cetera) and the more focus of GRC for your organization.

A few however offer you the kick-start that you need and the openness to other systems (future or existing in the one of the subsidiaries) you want.

Ba-PRO – The Business Assurance

Professionals is one of them, with its generic agent technology open for any back-office and with kick-start content and pre-defined business rules

Approva is another one.

Others are mainly married to their mothers, the ERP producer.

Ask us for more information at grc@smart-view.com

whitepaper